## A health scorecard for your PM business



3 4 5

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For each statement below, rank your business on a scale of 1 to 5, where 1 is weak and 5 is strong.

Check the appropriate box for each statement.

1	We have a clear vision in writing that has been properly communicated and is shared by everyone	•	2	,	7	,
	in the company.					
2	Our core values are clear, and we are hiring, reviewing, rewarding, and firing around them.					
3	We respond to all inquiries (both owner-clients and tenants) within 24 business hours.					
4	In the past 12 months we have added more doors than we have lost.					
5	We have a process for ensuring each owner-client is a good fit and we turn away prospective owner-clients that are not.					
6	Our web site is updated and includes a clearly visible call to action (ie - click here for free rental quote) on the home page.					
7	Our property management agreement is updated and includes an assignability clause, and language allowing the company to make unilateral changes					
8	When I look at our employees I do not regret any hiring decisions and all people are in the 'right seat on the bus'.					
9	Each team member understands exactly what their role is, how they contribute to the overall success of the organization, and what winning looks like for their role.					
10	We manage each owner and property exactly the same and don't make "exceptions" for owners.					
11	I feel confident that the business is on the right track for the upcoming year.					
12	The company has a bank savings account or retained earnings account and we deposit money into it each month.					
13	We hold weekly one-on-one meetings for each team member and a monthly all-team meeting.					

14	All meetings are on the same day and at the same					
	time each week (or month), have the same agenda,					
	start on time, and end on time.					
15	If I were unexpectedly out of the office for a week					
	straight, the team could function without me.					
16	Our core process are documented, simplified,					
	and followed by all to consistently produce					
	the results we want.					
17	We have systems for receiving regular feedback					
	from customers and employees, so we always					
	know their level of satisfaction.					
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18	Each employee has a scorecard for tracking					
	their metrics or measurables, and it is reviewed with them each month.					
19	Our trust accounting process is documented,					
	and each monthly close-out reconciliation is					
	reviewed by at least two people.					
	, , , , , , , , , , , , , , , , , , ,					
20	We close the company books on time each month, and I review financial and other metrics monthly.					
	Count the number of times you checked a box					
	in each column and enter that total count here					
	(x) multiple the above number by this number:	1	2	3	4	5
	(x) multiple the above number by this number.		2	3	4	J
	(=) enter your subscore					
	( ) chies your cuscosite					
	(+) add the five numbers from your above subscore					
	This is your health-score					
	What your score means			i		
	If your score falls between:					
	20 and 34% - You need to make some immediate changes t					
	35 and 49% - You are normal, but changes are needed					
	35 and 49% - You are normal, but changes are needed					
	  50 and 64% - You are above average, but there is room for					
	The state of the s					
	65 and 79% - You are well above average					
	Ĭ					
	80 and 100% - This is where the most successful companies	1				

